## A 5-step approach to early-stage programme development



1. Use behavioural science to be specific and prioritise effort

- Think about your programme a set of things you hope educators do (behaviours) - and how you support them to do it (implementation strategies).
- Think about the behaviours you hope to change: for example, the teaching and learning behaviours enacted by educators to support pupils and to influence pupil behaviour.
- Think about the capability, opportunity and motivation factors that influence these behaviours.
- Think about the individual implementation strategies that will be part of your

programme, and how each one could support behaviour change.

## 2. Use a Theory of Change (ToC) as a design process

A ToC is a 'big picture' of your programme: a way of systematically thinking through how you will address an educational challenge and achieve a particular change.

- Ensure that you have a good understanding of the evidence base to identify the challenge or gap in the sector that your programme is addressing.
- Think about the target group of pupils you hope to ultimately support, and the long-term programme aim.
- Think about the changes you hope to see in pupils from this programme on the way to achieving your aim.
- Think about the changes you hope to see in practitioners, or other relevant stakeholders, to achieve the changes in pupil behaviour that you have identified.
- Gather formative feedback to help you understand how the delivery of your programme is going: what is happening in participating settings and what

	participants think about the programme.
3. Build in feedback planning at an early stage	<ul> <li>Focus on formative feedback (rather than quantitative data analysis or testing pupil outcomes) at this early stage.</li> </ul>
	<ul> <li>Identify the key research questions that you want to be able to answer via the feedback you have collected.</li> </ul>
	<ul> <li>Identify suitable ways of collecting feedback to help answer your research questions: for example, surveys, interview/focus group guides, observation checklists.</li> </ul>
4. Deliver the programme to a small number of	<ul> <li>Work with a limited number of settings to help ensure that the process is manageable: start small, review feedback, and deliver your programme to more settings next time with greater confidence.</li> </ul>
	<ul> <li>Plan when the different elements of your programme will be delivered, including dates for training sessions and number of weeks of delivery, and the ongoing</li> </ul>

settings support available. • Create appropriate programme resources to support effective implementation. data. **5. Reflect to** consider future accessible. adaptations

- Review your feedback in the round to help identify key threads across your different
- Revisit your research questions and consider what conclusions you can draw: consider compiling findings into one summary document to make this clear and
- Stop and reflect on the changes that you could make to your programme, based on the feedback you have received.
- Revisit your Theory of Change and consider what specific updates are needed.